



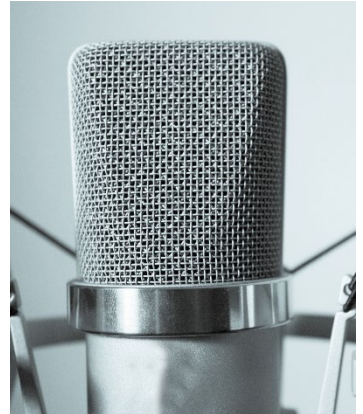
Aspirus Lake View Silver Bay Clinic

Closure of Lake View Silver Bay Clinic and relocation of clinic visits, labs and radiology to Lake View Clinic Two Harbors
July 28, 2026

PROTECTING, MAINTAINING AND IMPROVING THE HEALTH OF ALL MINNESOTANS

Online Reception Room

- **Good evening!** The meeting will start shortly.
- **Participants are muted** on entry.
- **Check the chat box:** Information about the hearing, including information about how to access captions and view the slides, is available there.
- **To view captions for this event:** You can view captions in Teams by clicking the More (...) button in the Teams window, then “Language and Speech,” and choose "Turn on live captions." You can also view the captions on the web at: [Stream text link](#).
- **If you have any technical issues,** please visit the [Microsoft support page for Teams](#) or email Health.HRDCommunications@state.mn.us.



Your moderator for today's hearing:



Rick Michels
Regional Operations
Executive Manager, MDH

Tennessean Warning

- **The Minnesota Department of Health is hosting this public hearing to inform the public as required by law.**
- **Your comments, questions, and image, which may be private data, may be visible during this event.** You are not required to provide this data, and there are no consequences for declining to do so.
- **The virtual presentation may be accessible to anyone** who has a business or legal right to access it. By participating, you are authorizing the data collected during this presentation to be maintained by MDH. MDH will be posting a transcript of this meeting to the website.
- **To opt out of the presentation, please exit now.**

- Introductions
- Welcome from MDH Health Regulation Assistant Division Director
- Overview
- Aspirus Lake View Silver Bay Clinic presentation
- Public comments and questions
- Aspirus Lake View Silver Bay Clinic closing remarks
- Conclusion

Introductions



Lindsey Krueger
Health Regulation
Division, Assistant
Division Director,
Minnesota
Department of
Health



Greg Ruberg
President, Aspirus
Lake View

Public Hearing Overview

- **The Minnesota Department of Health serves as a neutral host** to ensure there is public discussion and engagement for any proposed closure, reduction of services or relocation of services for a hospital or hospital campus as outlined in [Minnesota Statutes Sec. 144.555](#).
- This statute gives MDH the authority to host the meeting to ensure the public has an opportunity to hear about the hospital's decision and to have their feedback heard. **MDH does not have the authority to change, delay, or prevent the proposed changes, closures or relocations.**



Aspirus Lake View Silver Bay Clinic Presentation

- **Aspirus will provide information** of its closure of Aspirus Lake View Silver Bay Clinic on Dec. 31 and relocation of clinic visits, labs and radiology to Lake View Clinic Two Harbors.
- **An explanation by the hospital's representatives of the reasons for** the closure of Aspirus Lake View Silver Bay Clinic on Dec. 31 and relocation of clinic visits, labs and radiology to Lake View Clinic Two Harbors.
- **A description of the actions that Aspirus will take** to ensure that residents in the hospital's service area have continued access to the health services being modified.

Aspirus Lake View Silver Bay and Two Harbors Clinic Consolidation

July 28, 2026



Passion for excellence. Compassion for people.

Aspirus Lake View Silver Bay and Two Harbors Clinic Consolidation

Key Leadership Contacts:

Greg Ruberg, President
Aspirus Lake View Hospital
Email: greg.ruberg@aspirus.org
Phone: 218.834.7311

Jeff Wicklander
Senior Vice President, Aspirus Health
Interim President, Aspirus Minnesota Region
Email: jeffrey.wicklander@aspirus.org
Phone: 219.249.5555



Greg Ruberg
President, Aspirus Lake View

Aspirus Lake View Silver Bay and Two Harbors Clinic Consolidation

Rationale for Decision

- Health care delivery is changing rapidly across our state and the nation—and we recognize that changes like these can be difficult for the communities we serve.
- Clinician shortages, like those experienced at Aspirus Lake View Silver Bay Clinic, are among the most pressing challenges facing rural health care today.
- We know this impacts access and continuity of care, and we understand the concern and uncertainty it may create for patients and families.
- As we navigate these realities, we remain committed to making thoughtful decisions that support long-term sustainability while doing our best to minimize disruption for those who rely on us.
- This transition is intended to focus our resources where they can have the greatest positive impact, ensuring we continue to meet the evolving needs of our communities both now and into the future.
- Aspirus is committed to evolving responsibly and with compassion—always guided by our mission to heal people, promote health, and strengthen the communities we are privileged to serve.

Aspirus Lake View Silver Bay and Two Harbors Clinic Consolidation

- After careful thought and consideration, we have made the decision to consolidate the operations of Aspirus Lake View Silver Bay and Two Harbors Clinics.
- Approximately 20 patients per week were scheduled at the Silver Bay clinic.
- Limited staff availability is impacting current operations. Two of four core staff are on Minnesota paid leave ranging from 10-18 weeks, and a clinician is retiring.
- We are working closely with patients to ensure a smooth transition to support continuity of care.
- Impact on Operations:
 - Primary care clinicians, lab, and radiology staff in Silver Bay will relocate to Two Harbors.
 - Due to limited staff availability, the Silver Bay clinic (primary care, lab, and radiology) will only be open on Wednesdays from 8am - 4:30pm.
 - In compliance with state regulations, the last day for Silver Bay primary care, lab, and radiology services will be December 31, 2026.
 - Physical and occupational therapy services will continue to be offered Monday-Thursday 8am-4:30pm in the clinic building.
 - We are working to relocate therapy services to a different location in the Silver Bay community.

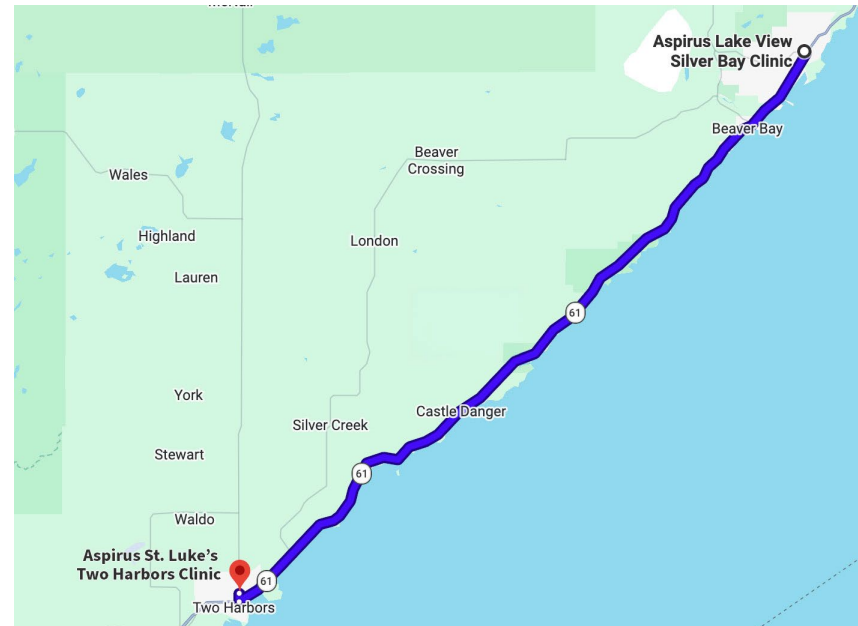
Aspirus Lake View Silver Bay and Two Harbors Clinic Consolidation

Nearest Available Health Care Facilities

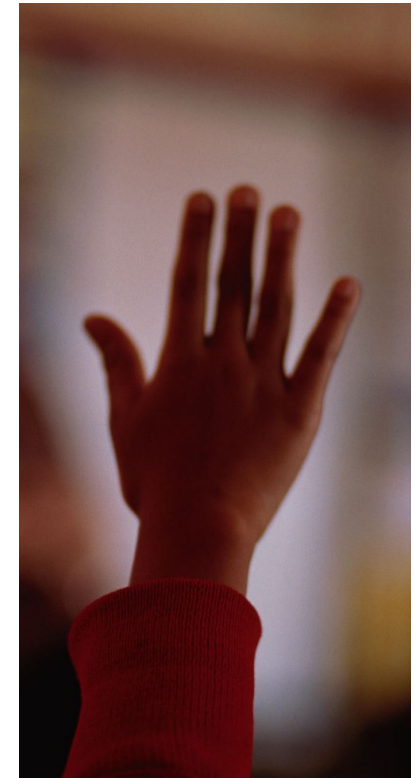
Aspirus Lake View Hospital and Clinic
325 11th Avenue
Two Harbors, MN 55616
Hospital: 218.834.7311
Clinic: 218.834.7700

Essentia Health-Babbitt Clinic
71 South Drive, Ste 25
Babbitt, MN 55706
Clinic: 218.365.7900

Aspirus St. Luke's Clinic-Duluth
6351 East Superior Street
Duluth, MN 55804
Clinic: 218.249.4500



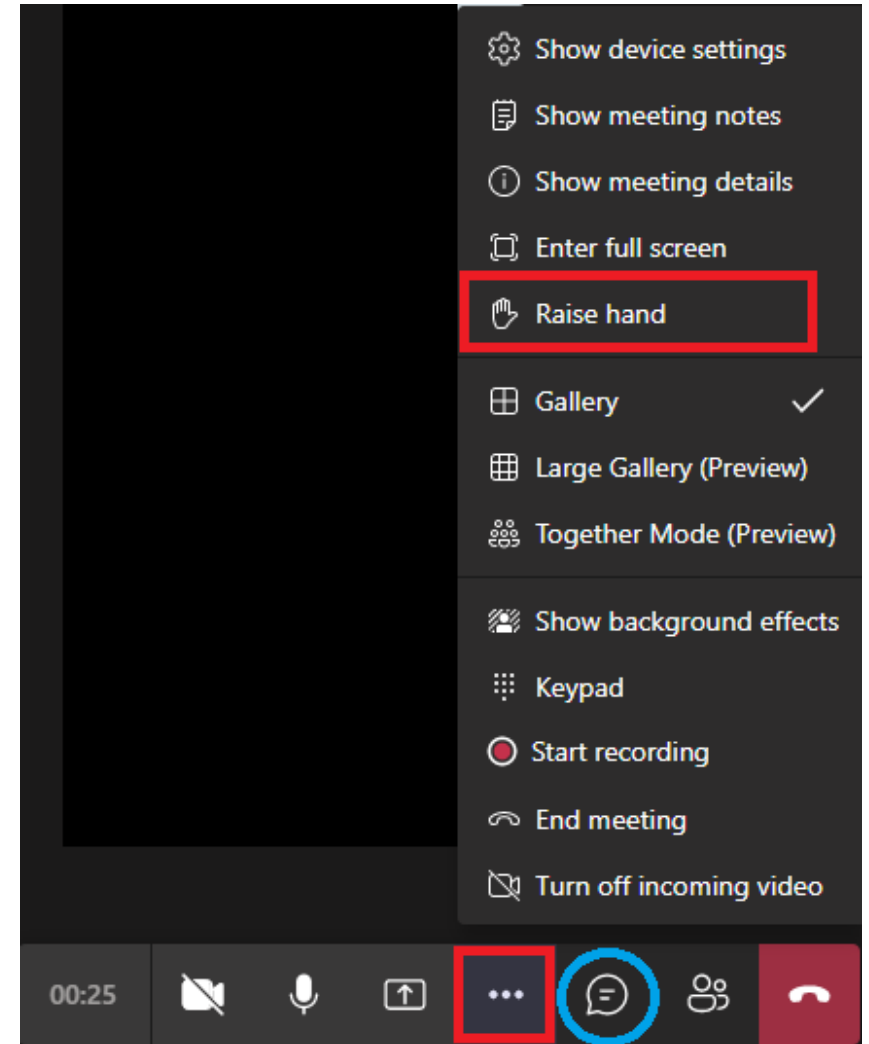
- **We welcome your comments and questions.**
- **Each person will have time** to ask a question or provide public comment.
- **Please remember that the information you are sharing is being shared virtually for a public forum.**
- **Aspirus will have an opportunity to respond to the questions and/or comments.**



How to Comment

Two ways to ask a question or provide a comment:

1. Raise your hand (outlined in red).
 2. Click the Chat bubble (circled in blue) to open the chat.
- For phone attendees, press *5 to raise your hand, and *6 to unmute/mute yourself.
 - **We will select speakers** in order and add questions from the chat throughout the public comment period.
 - **Please be respectful.** Abusive, slanderous (comments meant to discredit or malign someone) and vulgar language will not be tolerated.



Aspirus Lake View Silver Bay Clinic Closing Remarks



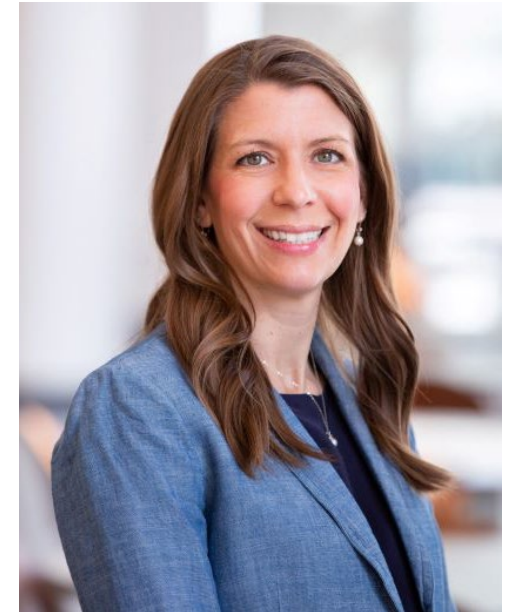
Lindsey Krueger
Health Regulation
Division, Assistant
Division Director,
Minnesota
Department of
Health



Greg Ruberg
President, Aspirus
Lake View

Conclusion

- Thank you for participating in the Aspirus Lake View Silver Bay Clinic public hearing.
- Statute [Minnesota Statutes Sec. 144.555](#) gives MDH the authority to host the meeting to ensure the public has an opportunity to hear about the hospital's decision and to have their feedback heard. **MDH does not have the authority to change, delay, or prevent the proposed changes, closures or relocations.**
- You may provide comments or feedback on the [hearing website](#).
 - Comments for Aspirus Lake View Silver Bay Clinic will be accepted until 11:59 p.m. on July 29.
- A transcript of the meeting will be available on the hearing website in approximately 10 business days.



Lindsey Krueger
Health Regulation Division,
Assistant Division Director,
Minnesota Department of
Health

Thank you!

Health Regulation Division Federal Licensing Team

Health.HRD-FedLCR@state.mn.us