Agenda: Measurement Framework Steering Team

Date: 07/29/2019

Topic 1: Welcome and Agenda (1:00-1:20)

- Welcome
- Review of agenda and arc of work
- Review of Meeting #1 summary
  - Does anyone have any comments or questions on this meeting summary?
- Steering Team agreements

Topic 2: Role and Decision-Making (1:20-1:40)

Purpose: Clarify role and decision-making approach of the Steering Team

Topic 3: Desired Elements of a Measurement Framework for a Healthier Minnesota (1:40-3:05)

Purpose: Begin to identify desired elements of the Minnesota measurement framework

Measurement framework model presentations (1:40-2:20)

- Health Opportunity and Equity (HOPE) Initiative – Olivia Jefferson
- Institute of Medicine (IOM) Vital Signs: Core Metrics for Health and Health Care Progress – David Satin
- Centers for Medicare & Medicaid Services (CMS) Meaningful Measures – Julie Sonier

Identify desired elements of the Minnesota measurement framework (2:20-3:05)

- Small group discussions
  - Share with your group which one element across all frameworks stood out most to you.
  - What elements of these frameworks do you see as a good fit for Minnesota?
  - If you were designing a framework for Minnesota, what three domains would you choose?
    These do not have to be from the models the group reviewed.
- Large group discussion
  - What were some things that your group discussed?
  - Where did you see any shared elements of interest?
  - Where were some areas where your views differed?
Break (3:05-3:15)

Topic 4: Defining the Framework (3:15-3:30)

*Purpose: Refine our definition of a measurement framework*

- Are we getting closer to defining this framework?
- Any further refinement in light of our framework model discussions?

Topic 5: Introduction of Governance Topic (3:30-3:45)

*Purpose: Prepare for the focus of the September meeting*

- What implications or questions about governance and decision-making do you have in light of our discussion of desired elements of the Minnesota framework?

Topic 6: Public Comments (3:45-3:50)

Topic 7: Closing (3:50-4:00)
Measurement Framework

Steering Team Meeting #2
July 29, 2019
1. Welcome and Agenda
2. Role and Decision-Making
3. Desired Elements of a Measurement Framework for a Healthier Minnesota
4. Defining the Framework
5. Introduction of Governance Topic
6. Public Comments
7. Closing
**Turnlane** provides consultative strategic and operational support to organizations working at the forefront of innovation in health, aging, and social justice.

- **Alex Clark**, Founder and Lead Strategist
- **Cassandra Canaday**, Strategist and Analytics Lead
Where we are going

June 28
- Introduce project
- Refine values and principles
- Develop vision and mission
- Introduce existing measurement framework models

July 29
- Compare and discuss framework models
- Identify desired elements of a Minnesota measurement framework

September 16
- Develop a governance structure
- Draft a governance charter

November 18
- Finalize framework component recommendations to MDH
Meeting #1 summary

Steering Team members:

- Shared their experience, perspectives, and thoughts on the potential of the framework project.
- Reviewed the values and principles developed in Phase 1 and discussed opportunities for refinement.
- Provided feedback on a measurement framework definition and discussed aspects of the framework mission and vision.
- Signed up to review existing measurement framework models to inform the next meeting.
• Our work is on behalf of Minnesota’s citizens, the ultimate stakeholders.
• We test our assumptions and inferences.
• We respect ourselves, each other, and the groups’ process.

Mindset

• We encourage constructive, adaptive thinking.
• We are sensitive to the fact that everyone deserves to be heard.

Verbalizing

• We maximize our time by coming to meetings having completed any homework assignments.
• We always start meetings on time.

Preparedness
Framework model reviews

National Collaborative for Health Equity: The Health Opportunity and Equity (HOPE) Initiative

Robert Wood Johnson Foundation (RWJF): Vision to Action Framework

Institute of Medicine of the National Academies (IOM) Vital Signs: Core Metrics for Health and Health Care Progress

Centers for Medicare & Medicaid Services (CMS) Meaningful Measures
Reviewers: Olivia Jefferson, Marcus Thygeson, Maiyia Yang Kasouaher

Alignment: General alignment; little about health care in HOPE

Desirable features: Asset-based approach, equity lens, social and structural determinants of health, culture of health

Actionability: Fosters cross-sectoral collaborations

Adoption: Consider adopting portions of HOPE and adding them to our existing measurement system

Key question: How might health care see themselves in the HOPE framework?
• **Reviewers:** Bill Adams, Courtney Jordan Baechler, Rahul Koranne, Janet Silversmith

• **Alignment:** General alignment; RWJF is action-oriented

• **Desirable features:** Action areas, drivers, measures

• **Actionability:** Fosters collaboration and partnership

• **Adoption:** Consider adopting RWJF with modifications

• **Key question:** Are we **tweakers** or **visionaries**, are we taking a **step** or making a **leap**, are we **evolutionary** or **revolutionary**?
Reviewers: David Satin, Marcus Thygeson, Tyler Winkelman

Alignment: General alignment; IOM does not emphasize health equity, and connection and collaboration

Desirable features: Core measure set, triple aim

Actionability: Fosters cross-sectoral collaborations and partnerships

Adoption: Consider adopting the IOM framework with modifications

Key question: How would funding be leveraged to encourage cross-sectoral approaches?
Reviewers: Scott Keefer, Julie Sonier

Alignment: General alignment; CMS does not emphasize health equity, and connection and collaboration and is focused on health care

Desirable features: Strategic goals, cross-cutting criteria, overarching measurement categories, visual model

Actionability: Informs strategic investments, not a useful model for cross-sectoral collaborations

Adoption: The Minnesota framework should be informed by the best of the measurement frameworks under review

Key question: What is the there we are trying to get to, how do we get from here to there, and what will it take to get there?
Elements of a Framework

**Structural Features**
- Hierarchy
- Number of Domains
- Color Coding vs. Uniform
- Shape of Visual Summary

**Domains**
Domains are the categories under which each measure sits.

**Definition & Properties**
- Mission, vision, values, principles
- Scope
- Balance of health care and social determinants of health
- Intended utility by multiple “audiences”
- Action orientation

**Measures**
Measures are the factors that will be tracked to gauge progress.
Small group discussion

- Share with your group which **one element** across all frameworks stood out most to you.
- What elements of these frameworks do you see as a **good fit for Minnesota**?
- If you were designing a framework for Minnesota, what **three domains** would you choose? These do not have to be from the models the group reviewed.
Large group discussion

- What were some things that your group discussed?
- Where did you see any shared elements of interest?
- Where were some areas where your views differed?
June: What is a measurement framework?

**Definition:** A structure that contains a set or sets of measures that...

1. Will be used by many to inform decision-making, action and accountabilities to:
   - Improve individual health outcomes
   - Improve population health outcomes
   - Reduce health inequities
   - Improve health care quality and patient experience
   - Reduce costs for patients, health care providers and purchasers
   - Spur innovation
   - Other…
June: What is a measurement framework?

2. When measured over time, demonstrate improvement, opportunities for further action or catch an eroding trend
   - Some measures will be publicly reported
   - Some efforts may use the framework structure to determine measures, but these may not be publicly reported
What is a measurement framework for health and health equity?

- A **set of domains** that together form a structure for identifying **appropriate and meaningful measures of health and health equity** for the **whole population** of Minnesota.

- Reflects the understanding that a broad range of **systems** and social, economic, and environmental factors create, influence, and perpetuate the health status of individuals and communities.

- Expresses a set of **values and principles** that guide **decision-making** for the framework and **connected collaborative efforts** to improve health and health equity.
What is a measurement framework for health and health equity?

The measurement framework will:

- Clearly frame the **range of factors** that need to be addressed to “**move the needle**” on health outcomes
- Be informed by those experiencing the **most negative health outcomes**, and reflect the **lived experience of people**
- Uncover factors that **historically have been obscured or ignored**
- Enable the establishment of **health improvement goals**
- Inform **decision-making, action and accountability** to drive:
  - Allocation of resources and strategic investments
  - Intentional action (working on the right things)
  - New and expanded partnerships, collaboration, and other alignment of efforts
  - Innovation
What is a measurement framework for health and health equity?

The measurement framework will:

- Demonstrate improvement or catch eroding trends for:
  - Social, economic, and environmental factors that impact health
  - Population health outcomes
  - Health inequities
  - Health care delivery and other systems
- Frame public communication about health improvement efforts
  - With easy to understand graphic depiction
More work is needed to fully incorporate equity (e.g., including a definition that is inclusive of the many aspects of equity such as race, ethnicity, disability, and more); and

The principles are largely focused on health and health care and need to be expanded to include health broadly.
Given the elements/domains you chose, **what implications or questions about governance and decision-making does this bring up?**
Next meeting:  
**September 16, 1-4pm at HIWAY Federal Credit Union**

- Develop a governance structure
- Draft a governance charter

## Resources:
- Measurement Framework webpage (https://www.health.state.mn.us/data/hcquality/measfrmwk)
- GovDelivery: Statewide Quality Reporting and Measurement System
- Email health.sqrms@state.mn.us
Thank you.