RIVERWOOD HEALTHCARE CENTER

ENTRANCE

Connecting Community & Population

Health Practices:

Together we will be Naturally Better!

Heidi Olesen, MAEd, RN, PHN Rachel Johnson, MBA May 16, 2024

Overview

- Welcome & Introductions
- Riverwood Healthcare Center Overview
 - Patient Center Healthcare Home
- Patient Stories- This is why we are here!
- Riverwood Connects
- Discussion, Questions, and Wrap Up



Welcome & Introductions



Heidi Olesen, MAEd, RN, PHN Clinic Manager



Rachel Johnson, MBA Population Health Program Manager





Overview

Riverwood Healthcare Center (Riverwood) is a 25-bed Critical Access Hospital with primary care clinics and retail pharmacies in Aitkin, Garrison, and McGregor.

RHCC offers care close to home with services including:

- Specialty Care with more than 40 physicians, surgeons and clinicians;
- Surgery
- 24/7 Emergency Department with Level III Trauma Center Designation
- Neck, Back and Spine Care
- Comprehensive Cardiology, Oncology and Stroke Care Services
- Physical, Occupational and Speech Therapies
- Robust Diagnostic Imaging and Laboratory Services
- Behavioral Health



Mission, Vision and Values

OUR MISSION (Why we're here.)

To improve health by providing high quality, compassionate and personalized care.

OUR VISION (Where we're going.)

To be the region's preferred health system providing exceptional, high value care.

VALUES (How we act.)















Population We Serve

- Population 16,102
- Aitkin County and portions of Crow Wing & Mille Lacs County
- Medically Underserved Area
- "Oldest" County in MN median age 55.5
- 34.1% of residents in Aitkin County are over 65 years
- 50%+ over 60 years of age live in a township or unorganized area
- 13.5% Poverty Rate





Patient Stories



Riverwood's Patient Centered Healthcare Home Journey



PCHH- Riverwood's Definition

 Patient Centered Healthcare Home (PCHH) is a coordinated team approach where everyone has a responsibility to deliver high quality patient centered health care with the goal of improving patient care and satisfaction both inside and outside of the clinic. -Defined by RHCC's PCHH Committee, 2015



We have come a long way...

2015

- April- Patient Centered Medical Home Steering Committee started meeting and first RN Patient Care Coordinator was hired.
- Site visits were scheduled, and work groups met to develop communication strategies, standards of care, team structure, and swim lanes.
- December- PFAC developed, monthly meetings, 10 members

2016

- •3/31/2016- EHR change from EcW to Excellian. One patient, one record.
- November- 1st patient was enrolled in Care Management and was instrumental in giving feedback from the patient perspective regarding workflow and patient materials

2017

- •6/29/2017 Initial Healthcare Home Certification- Culture change confirmed
- •5 RN Care Coordinators, wearing multiple hats, with 1.0 combined fte dedicated to Chronic Care Management
- •38 Patients enrolled in Chronic Care Management

2020

- •Re-certification waived because of participation in the MNCARES study
- Covid

First Healthcare Home Re-certification

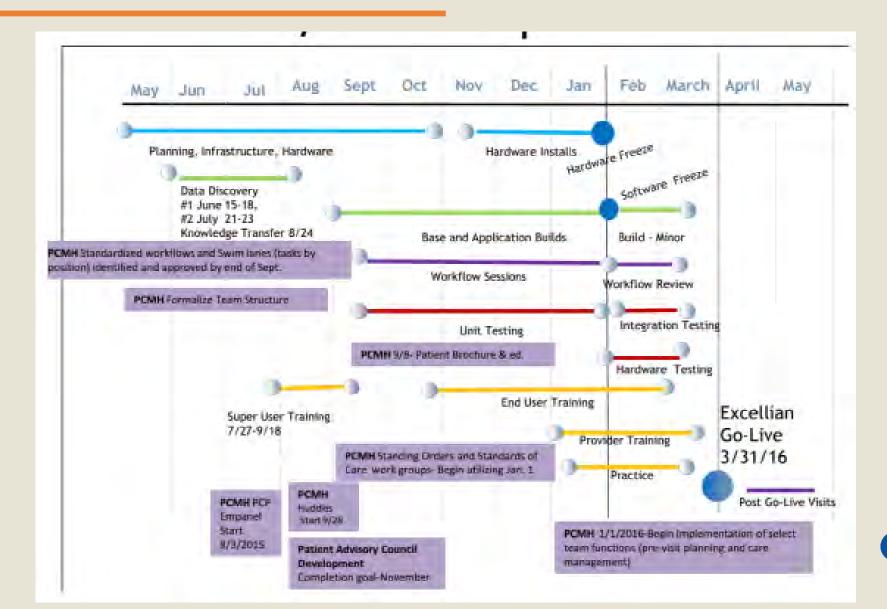
•7 RN Care Coordinators with 3.1 combined fte dedicated to Chronic Care Management, Principal Care Management, and Behavioral Health Integration. Our RN's still wear multiple hats. One of our RNs has a dedicated 1.0 fte for Care Management.

2023

- 324 Patients enrolled
- Re-establishing PFAC
- Preparing for another EHR change from Excellian to OCHIN-January 2024
- •Surgical Expansion in progress- July 2024



Foundational Work 2015-2016





Access and Communication Standard

- Active outreach to patients of all ages past due for annual appointments
 We know we can make the biggest difference for a patient when they are in the clinic where we can work to close health maintenance gaps and connect patients with resources.
 Reports are available in our ERH and from our Medicare ACO, IHP, and 3rd party payors
- We work to provide a non-discriminatory environment

 O Provide staff support and assistive devices to help patients navigate within the building

 O Utilize interpretive and translation devices as needed to enhance communication

 O Provide care coordination and care management services to connect patient with the resources and support they need to meet their goals
- All patients have access
 - o Triage telephone line and symptom checker app available. Specialized patient populations (OB, Post-op, and Care Managed) have access to staff that can view their medical record and plan of care 24 hours a day, 7 days a week.
- Patient engagement
 - o Feedback from patients in the form of healthcare safety events, PFAC, and Patient Satisfaction Surveys are reviewed, and improvements are made as appropriate

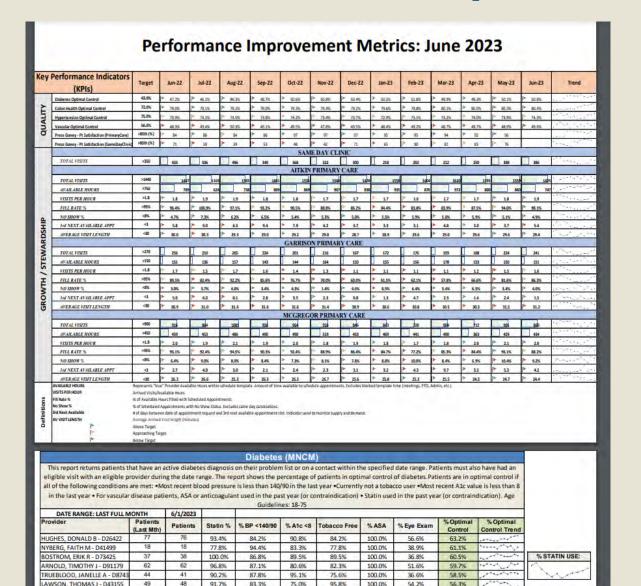


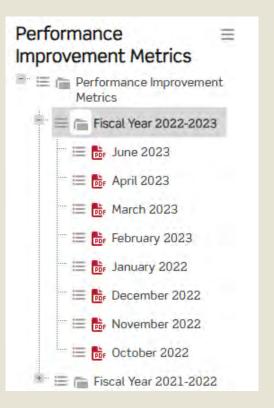
Participant Registry and Tracking

- Patient Care is monitored, tracked and managed through searchable electronic registries
- Monthly dashboard reports are prepared to reflect organizational goals compared to current state
 - Emailed to staff, presented at PI Committee and provider meetings, and posted on the employee portal
- Utilization claims are available for review and action from our organizations Medicare ACO, IHP, UHC, Humana, and Cologuard.
- Previsit planning and planning forward
 - The processes of planning ahead to ensure the patient's future visits are as meaningful and productive as possible while ensuring that the patient and care team understands what is going to happen at future visits.
 - Previsit planning is driven by a Standards of Care Protocol in addition to best practice alerts in the EHR.



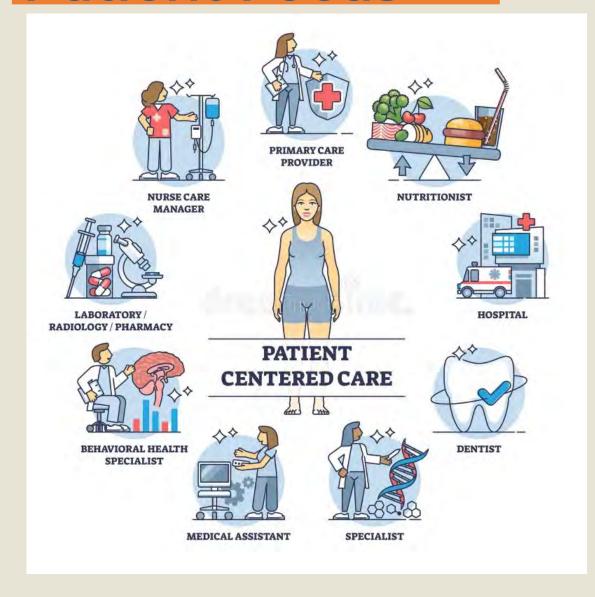
Performance Improvement Metrics







Patient Focus



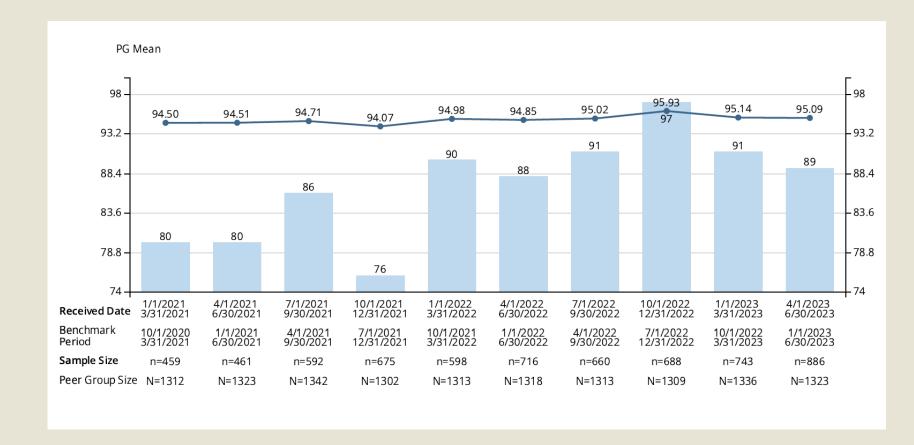
Patient centered care makes me feel:

- Like it's all about me
- Like my Care Team cares. They know me and are all on the same page
- I have meaningful and timely appointments
- I am listened to and respected
- My preferences, needs, and values are important
- I have access to my team when I have a question or need
- Connected with resources
- Empowered to self manage my health
- I have added layers of support when I need them



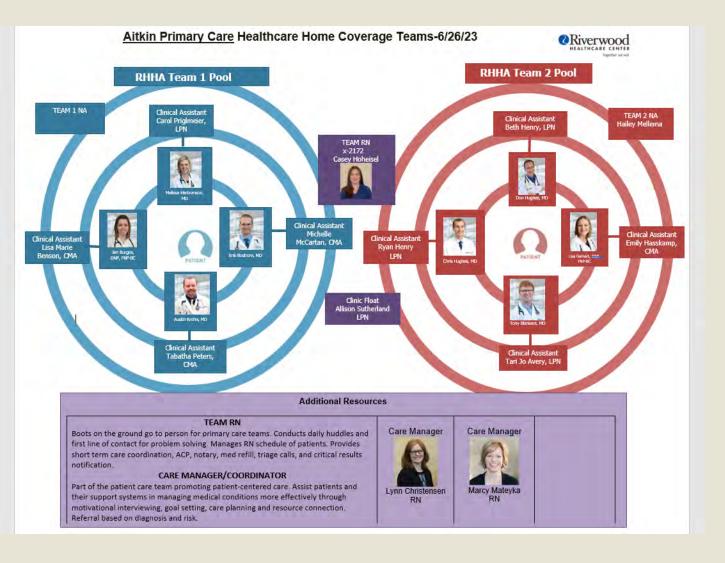
Patient Experience

- Data collected across 7 domains (Access, moving through your visit, nurse/assistant, care provider, personal issues, telemedicine technology, and overall assessment)
- Currently ranked at the 89th percentile overall compared to other facilities in Press Ganey's database





Care Coordination Standard



- Collaboration within the care team through huddles and communication throughout the day.
 Each staff member plays their part to get the work done and meet the needs of the patients.
- Collaboration between clinic and hospital through bedside rounding, after hours care, and transitional care management
- Referrals are made to outside agencies and healthcare providers
- Community partnerships ensure collective efforts working toward similar goals
- Readmission meetings held quarterly with quality, clinic, ED, and HNS with the goal to improve care transitions that reduce readmission, adverse events, and unnecessary ED utilization
- Staff meetings held routinely to knowledge share, collaborate, and update.



Transitions of Care

- Multidisciplinary Readmission Review meeting that meets monthly
 - Participants: Care Coordinators, Case Manager (Inpatient), Hospital Nurse Manager, Social Worker, Quality, Surgery Leadership, Pharmacy, and Therapy Services
 - Focus Areas:
 - Completed Minnesota Hospital Association Transitions of Care Roadmap- 93% Score
 - Development of Transition of Care Management (TCM) Phone Call Process – Currently a Lean Project
 - Decrease inpatient all-cause 30-day readmissions to less than 10%- Currently at 10.8% in Qtr 3



Performance Reporting/QI Standard

- Performance Improvement committee meets every two months
 - Agenda: Patient story, patient experience, CPI projects, patient safety and quality, reportable quality measures, current department reports, goal review
 - Community board/patient representation
 - Minutes shared with the community governing board
- Star ratings, patient experience recognition, joint commission accreditation and other awards are displayed on website, social media, and waiting rooms
- Active community collaboration through Aitkin County SHIP, Healthy Northland Region 5, Mental Health Coalition, CAPS-Committee for Awareness and Prevention of Suicide, Community Planning and Care Coordination Project, and Riverwood Community Health Committee
- Facility Quality Dashboard posted on home page of the employee portal





Care Plan Standard

Knowing My Zones

I know when I am doing well, when to see my doctor in the next 24 hours, and when to seek help and call 911



RED ZONE/Emergency Care Plan: I will seek immediate help/call 911

- If I develop chest pain- *If my PCP has prescribed Nitroglycerin, I will take 1 nitroglycerin tablet sublingual (under the tongue). Repeat with 1 tablet every 5 minutes if chest pain continues for a total of 3 tablets. If chest pain is not resolved, Call 911 immediately.
- Severe difficulty breathing
- Numbness or tingling on one side of the body or face
- Difficulty in speech
- . Change in level of consciousness or confusion
- Severe headache or blurred vision

YELLOW ZONE: I will call my care team today for:

- Shortness of breath
- Blood pressure (B/P) greater than or equal to 180/100 and any symptoms
- . Bloody nose and B/P is ≥170
- Headache combined with a B/P of >180/110
- Dizziness or lightheadedness and if B/P <110 or Pulse <55 or >100

GREEN ZONE: I am doing well-this qualifies as one of my best days

- My blood pressure is less than 140/90
- I have set practical goals for myself related to healthy lifestyle choices

Care Coordination Note:

- 1. *** is what matters most to @PREFNAME@
- 2. @PREFNAME@ would like @HIS@ care team to know ***
- 3. What are @PREFNAME@'s challenges, stressors, or barriers? ***
- 4. Preferred Method of Communication (Preferred Method of Communication:23634)

Measured Goals- I will:

Not use tobacco and if I currently use tobacco, I will talk to my PCP about smoking cessation options
 Quitline_and/or the free Mobile App: Quit Guide

- We have a standardized workflows outlining the referral process, enrollment, assessment, and documentation of care for our patients referred to CCM, BHI, or PCM.
- Our EHR provides a Compass Rose Platform and Patient Outreach Encounter type which promotes consistency.
- Care Coordinators utilize Care Guides specific to different disease processes
 - These are individualized to meet the patient's uniqueness
 - Smart Goal work sheets and smart phrases are utilized to facilitate goal setting and change
- External Care Team members and contact information are added to the Care Team section of the chart. Collaboration with care coordination efforts is promoted to meet the needs and circumstances of the patient.



Riverwood Connects



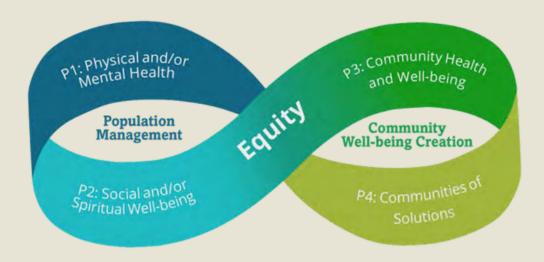
Population and Community Wellbeing

Population Health Management

The process of improving clinical health outcomes of a defined group of individuals through improved care coordination and patient engagement supported by appropriate financial and care models.

Community Wellbeing

The health and well-being of surrounding communities.



Within these are four portfolios of improvement work. Maintaining an **equity** lens across all four portfolios is crucial to true population health improvement.

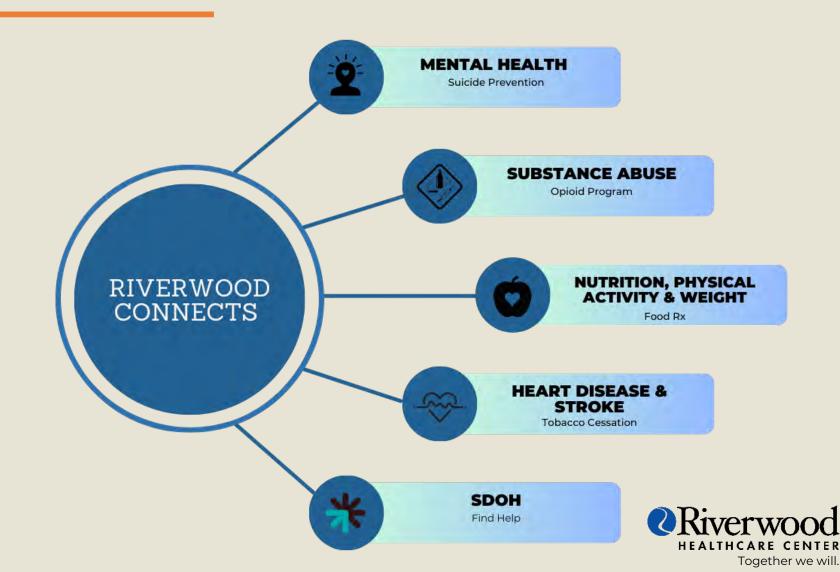


Riverwood Connects

Community Health Needs Assessment

Employee Wellness

Grants / Advocacy



Riverwood's Value-Based Contracts



ACCOUNTABLE CARE ORGANIZATION (ACO)



INTEGRATED
HEALTH
PARTNERSHIPS
(IHP)





MEDICARE ADVANTAGE PROGRAMS



MN COMMUNITY
MEASURES
(MNCM)



HEALTH CARE HOME (HCH)

Medicare Program

Group of systems working together to improve the quality and experience for patient care

Medicaid Program

Strives to deliver high quality and lower cost healthcare through innovative approaches to care and payment

Medicare Program

United Health Care & Humana
Program(s) that provides an opportunity to
earn reimbursement above contracted fee
schedule by achieving certain quality and
performance goals. The Medicare Advantage
Programs were developed to promote
improvement in health outcomes and to
recognize primary care provider practices for
coordinated efforts.

Community Measurement

Delivers data to health care payer and provider members to illustrate performance on quality and cost measures

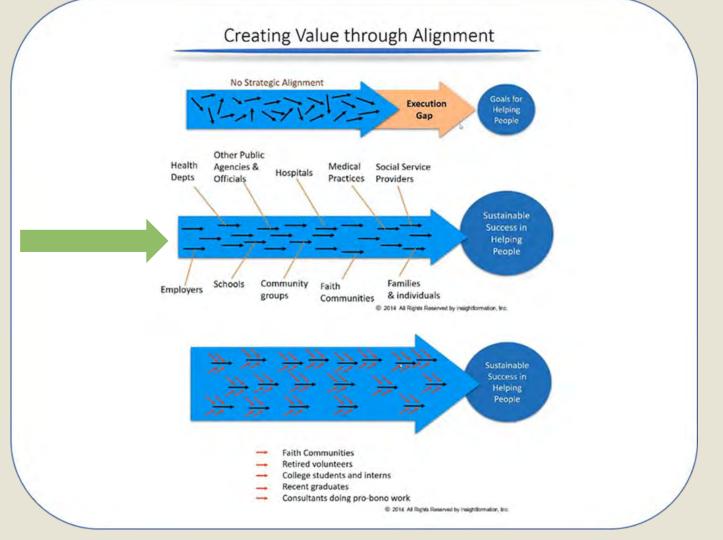
MN Certification Program

Focused on linking primary care with wellness, prevention, self management and community resources.



Collective Impact and moving the Arrows!

We can gauge collective impact in the work we are doing! We are aligning community leaders and organizations through committees and coalitions throughout the Riverwood Service Area.



Collective impact is a network of community members, organizations, and institutions who advance equity by learning together, aligning and integrating their actions to achieve population, social, and system level change.



DRAFT Vitalize Aitkin County

VITALIZE Aitkin Country Team

No Achen Trail System Wayfing Project

2024



Community Health Needs Assessment

Workforce

Veterans / Currently Serving Military



DRAFT Vitalize Aitkin County Steering Team





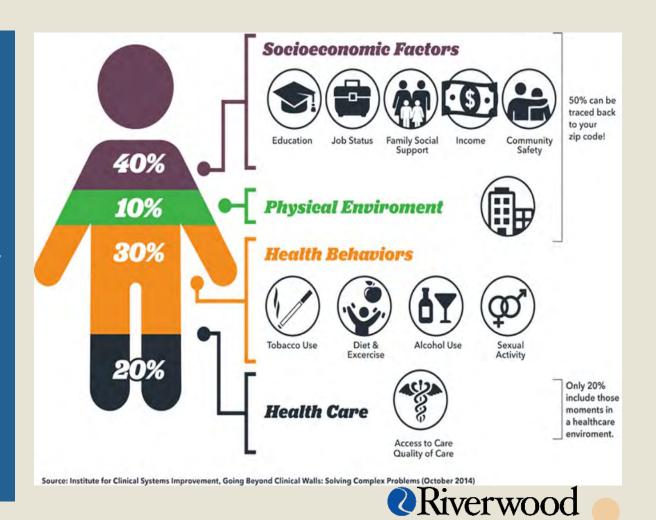
Social Determinants of Health (SDoH)

What are the social determinants of health?

SDoH are the conditions in the environments where people are born, live, work, play, worship, and age that affect a wide range of health, functioning, and quality of life outcomes and risks.

SDoH have a major impact on people's health and well-being.

Health.gov/healthypeople



Together we will.

Screening SDoH

Riverwood started screening SDoH in June 2023.

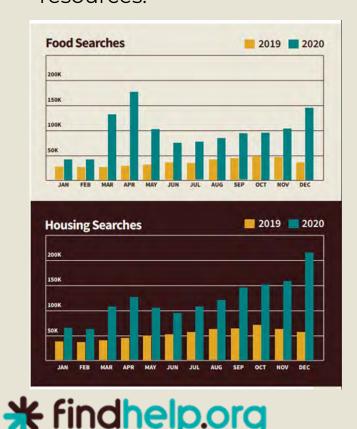
1986 Total Unique Survey's Completed 5% Feeling Lonely or Isolated 4% At-Risk Housing Insecurity 4% At-Risk Food Insecurity

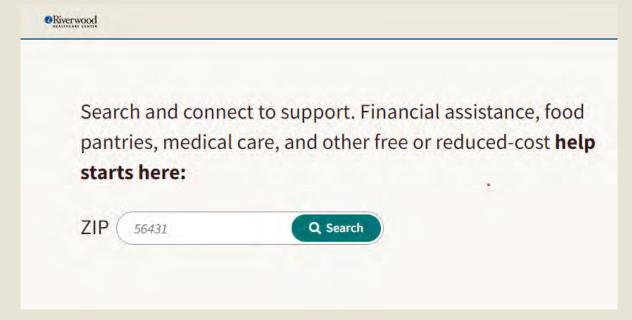




Find Help

Find Help was built in 2010 to offer an easier way to find social services and to connect to them directly and electronically. Find Help has since built the largest network of free and reduced-cost programs in every ZIP CODE across the US – this includes federal, state, county, municipal, and local resources.









Food Rx Strategy



Program	Program Details	Program Reach
Food Rx GusNIP Grant	 Community Supported Agriculture (CSA) Share vegetable boxes distributed monthly aggregated from Hub and offset with produce from local grocer Offers home delivery or pick - up at clinic locations Aitkin Farmers Market Hub - works with 9 farmers throughout the county, Aitkin County SHIP 	131 Referred 91 Participants Enrolled 11 Dropped Out 1 on Hold
	 Patients and community members can now go to the website and self screen for the Food Rx program All referrals go to Natalie Braden, Outpatient Services Coordinator 	50 Self-Screened 25 No Show 3 Scheduled for May Appointments with RD
Riverwood Connects Bucks	 Food Rx participants receive \$50 during the summer growing season to spend at the Aitkin Farmers Market or they can redeem to be used for another CSA Share 	54 Participants Received \$2,650 Provided \$1,037 Used @ Market \$225 Used for Extra Box



Food Rx



Food Rx Strategy

Riverwood
RIVERWOOD CONNECTS
AND PROGRAM

Program	Program Details	Program Reach
Aitkin Farm Fresh Program LFPA Grant	 Aitkin Farmers Market Hub food boxes to be distributed to seniors within Aitkin County Program will run JAN - MAY 2024 / JAN - MAY 2025 Aitkin County CARE and Angels of McGregor will each receive 30 boxes to distribute to seniors they serve. There are no guidelines associated with this program other than food has to be purchased from the local food system. 	January 16, 2024 February 5, 2024 March 19, 2024 April 16, 2024



Aitkin Farm Fresh

Program	Program Details	Program Reach
Emergency Pantry Packs	 Pilot has started with emergency pantry packs Pantry Packs are located: Aitkin, Garrison, McGregor Clinics Behavioral Health Social Services Nutrition Office Emergency Department Aitkin County Health & Human Services 	February (9) 5 McGregor Clinic 2 Aitkin Clinic 2 Hospital March (3) 2 McGregor Clinic 1 Hospital April (6) 4 McGregor Clinic 1 Infusion Therapy 1 Population Health





FOOD RX RECIPES



CARROTS

Did you know that carrots first were used as a medicine for a variety of ailments, not for eating? Carrots come in more colors than just orange. You can find purple, red, white and yellow varieties of this vegetable.

Growing

Nantes varieties are generally recommended for home gardeners. Before sowing seeds, prepare the soil, Deep, loose, well - drained soils will produce the straightest, smoothest carrots. Compost may be added

Sow in early seeds 1/3 incl spaced 18 to the soil to cru this may take

Harvestin

Die carrots wh length. This is sowing. Keepi a month or los reduce taste o

Storing

Fresh - harves scrubbed to r washed in col inch from the the greens. Ai them in airtig refrigerator to Carrots will m

- . 3 to 4 large carrots, peeled
- · 3 tablespoons olive oil • 1/4 cup grated Parmesan cheese
- 1 tablespoon garlic powder . Leaves from 4 sprigs of fresh rosemary, chopped
- 1/4 teaspoon salt
- 1/4 teaspoon pepper

1. Preheat oven to 400 F. Peel and cut the carrots lengthwise to resemble the

Preparation

PARMESAN ROSEMARY

CARROT FRIES

Carrots can be cooked in the oven.

microwave, on the stove top or in a slow cooker. For example, cover carrots with

foil for cooking in the oven; bake at 425

F for 30 minutes. Cut larger carrots into

2. Mix olive oil. Parmesan, garlic powder, rosemary, salt and pepper in medium

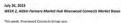
3.Add carrots and toss to coat.

4.Place carrots on baking sheet lined with parchment paper and bake for 15 to 20 minutes or until carrots become slightly crispy. 5. Turn carrots over halfway through baking.

What is inside a Food Rx Box?







Romaine – Buck Hills Form Green beams – Buck Hills Form Slicer tornatoes – D.B. L. Formily Form Cucumibers – D.B. L. Formily Form















Dietitian's

Market Pick of the Week



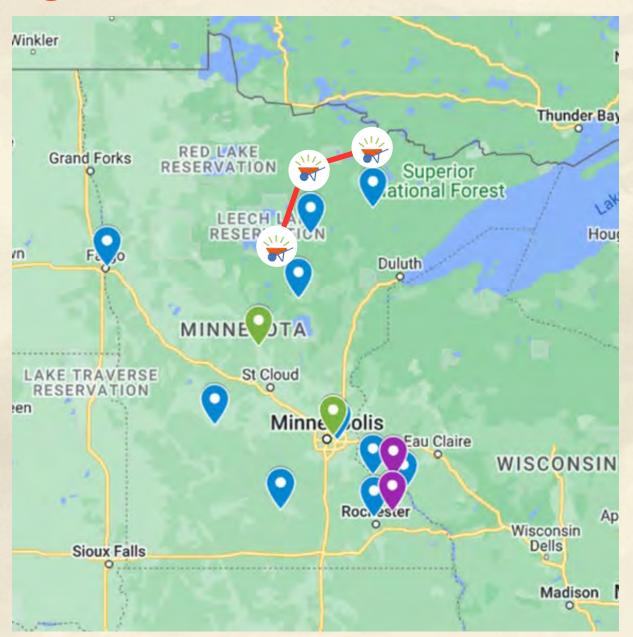






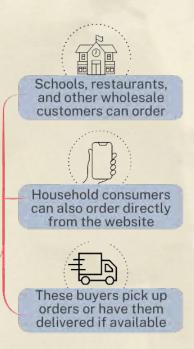












Farmers Market Hub Locations

- grand rapids
- Aitkin
- Wabasha
- red wing
- virginia

- Moorhead
- willmar
- the village community garden in
- rochester
- mankato

killimo farm hub



Through the Years Totals

2021 gross sales: \$4,849.62

2022 gross sales: \$15,687.69

2023 gross sales: \$57,415.10

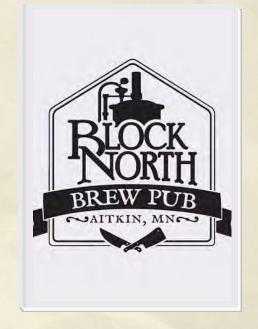












PARTNERSHIPS



























Ending Hunger. Enriching Lives.

Mental Health Trainings

Make It OK

Make It OK!

Removing stigma with mental health for community members 18+

VA

Veterans Suicide Prevention

Riverwood staff are integrated with the regional VA Suicide Prevention Coalition.

Mental Health

COMMUNITY PROGRAMMING

Changing the Narrative

Changing the Narrative

An interactive conversation that empowers participants to change perceptions of mental health toward hope and resilience.

> Psych Armor

15 Things Veterans Want you to Know

Training for both community members, staff, health care professionals, and providers.



CAPS

Aitkin County Committee for the Awareness & Prevention of Suicide



Community Programming

Working with Aitkin County, VA and regional partners on strategies such as:

Gun Locks, Safety Plans, Gratitude, Journaling, and Programming



Tobacco Cessation



Meet Quit Partner™

We're Minnesota's new way to quit smoking, vaping and chewing for free. Get medications, quit coaching and more.

Say, "hi."
1-800-QUIT-NOW
QuitPartnerMN.com









Free 24/7 support for your quit

Whether you're quitting for the first time or have tried before, we can help you find your way to quit for good. Get free help like:



Coaching over the phone or online



Patches, gum or lozenges*



Text messaging**



Email support**



package

Get free medications, quit coaching and more.

1-800-QUIT-NOW QuitPartnerMN.com



Riverwood Connects Webpage

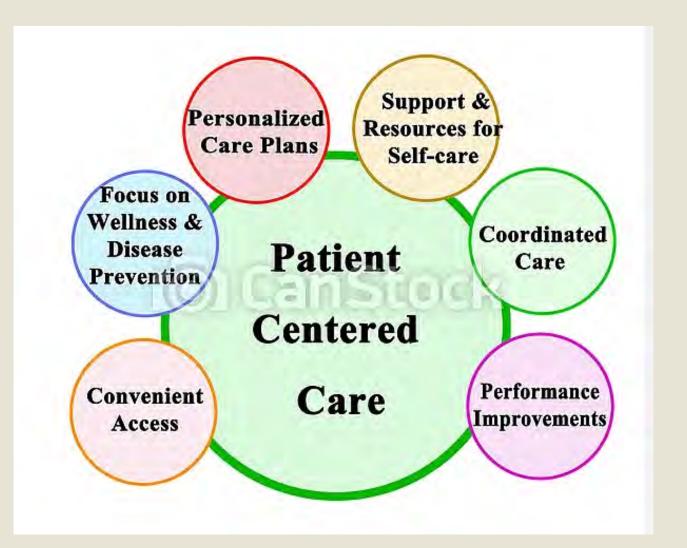


Riverwood Connects

#togetherwewillconnect

Riverwood Connects at Riverwood Healthcare Center

Conclusion



- Patient Centered Healthcare is not a sprint or a one and done...it is a journey with ongoing commitment to improving patient care and satisfaction
- Highly engaged patients are better able to maintain a healthy lifestyle and generally have less rehospitalizations, better medication compliance, and more satisfaction
- Every employee has a commitment to put patients and families at the center of their care and to ensure that every touch point is a positive one

Remember, there is "nothing about me without me."



Discussion/Questions/Wrap-up



Thank you!

Riverwood Healthcare Center

Aitkin + Garrison + McGregor

Riverwoodhealthcare.org

Heidi Olesen, MAEd, RN, PHN Primary Care Services Manager holesen1@rwhealth.org

Rachel Johnson, MBA Population Health Program Manager <u>rjohnson@rwhealth.org</u>

